

# The Center's Purpose

The <u>National Rural Health Resource Center (The Center)</u> is a nonprofit organization dedicated to sustaining and improving health care in rural communities. As the nation's leading technical assistance and knowledge center in rural health, The Center focuses on five core areas:

- Transition to Value and Population Health
- Collaboration and Partnership
- Performance Improvement
- Health Information Technology
- Workforce





# DRCHSD Program Supported by FORHP and DRA



U.S. Department of Health & Human Services



This project is supported by the Health Resources and Services Administration (<u>HRSA</u>) of the U.S. Department of Health and Human Services (<u>HHS</u>) under grant number U65RH31261, Delta Region Health Systems Development, \$10,000,000 (0% financed with nongovernmental sources). This information or content and conclusions are those of the author and should not be construed as the official position or policy of, nor should any endorsements be inferred by <u>HRSA</u>, <u>HHS</u> or the U.S. Government.



#### 4

## Diversity, Equity, Inclusion, & Anti-racism



#### Building a culture where difference is valued

The Center is committed to DEI and anti-racism. We create an environment that reflects the communities we live in and serve; a place where everyone feels accepted and empowered to be their full, authentic selves; and where everyone belongs.

We understand the impact of and seek to defeat racism and discrimination in ourselves, our workplace, and the world. This guides how we cultivate leaders, build our programs and resources, and deliver our technical assistance.

We are an organization that honors, celebrates, and respects all dimensions of diversity. These principles are central to our mission and to our impact.



# Delta Region Community Health System Development (DRCHSD) Program Supported By:



U.S. Department of Health & Human Services





Suzanne Snyder,
Public Health Analyst and
DRCHSD Program Coordinator
at FORHP ssnyder1@hrsa.gov







## **Federal Grants 101**

Suzanne Snyder, MSW
Public Health Analyst
Hospital State Division
Federal Office of Rural Health Policy (FORHP)

Vision: Healthy Communities, Healthy People



## **Federal Grants 101**

# END END

- How to Apply
- Where and How to Find Funding
- Reading a Notice of Funding Opportunity (NOFO)
- HRSA Review Process
- Application Tips and Common Mistakes
- Q&A





# **How to Apply SAM and Grants.gov Registrations**

## Must register in 2 different systems

System	Why is it important?	Website	Support
System for Award Management (SAM)	Designating an e-business point of contact. Registering with SAM is required for organizations to use Grants.gov	https://sam.gov/c ontent/home	Federal Service Desk <a href="https://www.fsd.gov/gsafsd_sp">https://www.fsd.gov/gsafsd_sp</a> 1-866-606-8220 Monday-Friday, 8 AM to 8 PM ET.
Grants.gov	Search for and find federal grant opportunities. Submit grant applications.	https://www.gran ts.gov/web/grant s/register.html	https://gditshared.servicenowservices.com/hhs grants 1-800-518-4726 Email support@grants.gov 24 hours a day 7 days a week.



## **How to Apply**

## **Step 1: System for Award Management (SAM)**

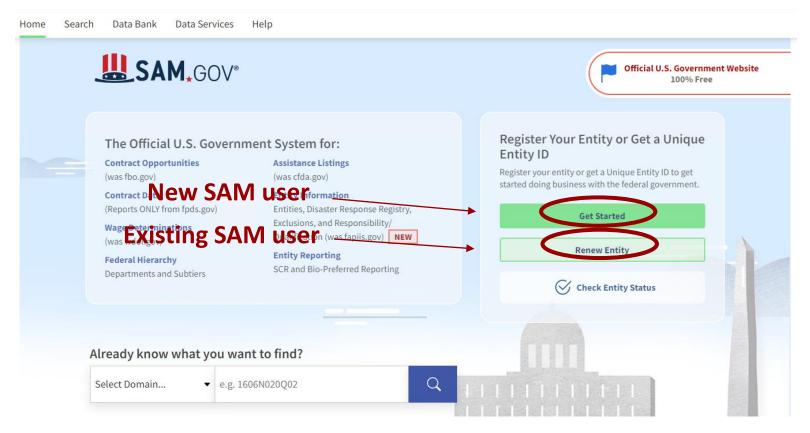
- Register with SAM
  - https://www.sam.gov
  - **1.888.606.8220**
  - Registration is FREE
- What You Need to Register
  - UEI Number (received when signing up)
  - Taxpayer Identification Number
  - Non-Federal entities must mail an original, signed notarized letter to the Federal Service Desk within 30 days of activation
- Renew Registration Annually





## **How to Apply**

## **Step 1: System for Award Management (SAM), continued**



- Register your organization at www.SAM.gov
- Establish an E-Business Point of Contact (EBiz POC) to oversee all activities for your organization within Grants.gov
- Receive a Unique Entity
   Identifier (UEI) or Entity ID by
   SAM and be fully registered in approximately 7-10 business
   days





# How to Apply Step 1: System for Award Management (SAM), concluded

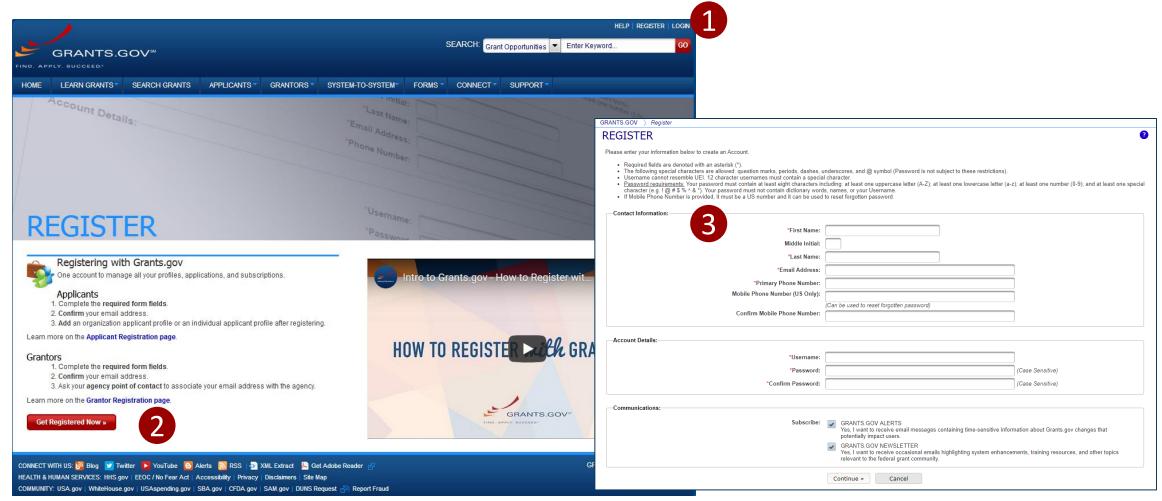
- Electronic Business Point of Contact (E-Biz POC)
  - Critical role in the Grants.gov registration and application process
- Marketing Partner ID Number (MPIN) password
  - Created by the E-Biz POC
  - Used to login into Grants.gov to designate Authorized Organization Representatives
- Authorized Organization Representatives (AORs)
  - Designated by the E-Biz POC in Grants.gov
  - Authorized to submit applications on behalf of an organization





## **How to Apply**

## **Step 2: Grants.gov**







## **How to Apply**

## **Step 2: Grants.gov, continued**

- Log on to Grants.gov
- AOR must complete profile on Grants.gov
  - Need UEI Number
  - SAM Registration
- E-Biz POC must log into Grants.gov to approve AOR registration
- AOR registration must be updated <u>annually</u>
- AOR password must be updated every 90 days

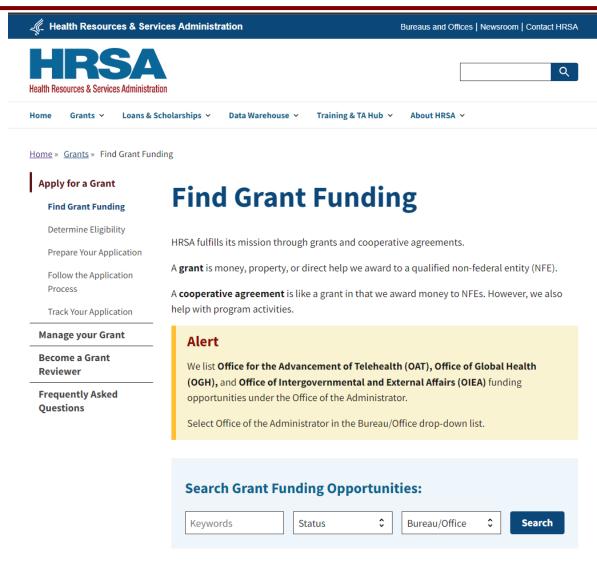


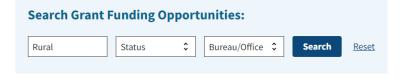
Check out the <u>How to</u>
Register with Grants.gov
video!





## Where and How to Find Funding **HRSA** Website





#### **Rural Health Care Coordination Program**

**Funding Opportunity** Bureau/Office: Federal Number: HRSA-23-125 Office of Rural Health Application Deadline: Policy

05/26/2023 Status: Open 🔗 Apply on Grants.gov **View Grant Details** 

Who can apply: Eligible applicants include domestic public or private, non-profit or for-profit entities, including faith-based, community-based, tribes, and tribal organizations. The applicant organization may be located in a rural or urban area, but must have demonstrated [+] Show More Eligibility Info

#### **Delta Health Systems Implementation Program**

**Funding Opportunity** Bureau/Office: Federal Number: HRSA-23-128 Office of Rural Health Application Deadline:

Policy

05/18/2023 Status: Open ⊗ Apply on Grants.gov **View Grant Details** 

Who can apply: Eligible applicants include domestic public or private, non-profit entities. Domestic faith-based and community-based organizations, tribes, and tribal organizations are also eligible to apply.

Rural Communities Opioid Response Program - Child and

Check it out for yourself!





# Where and How to Find Funding HRSA Website, continued

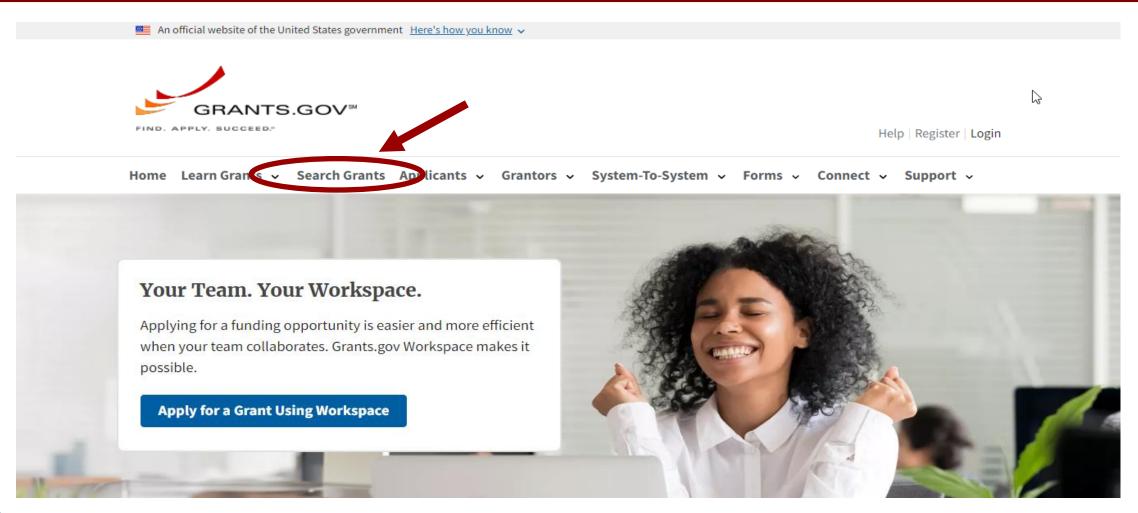


Implementation Program (DSIP). The purpose of this program is to improve healthcare delivery in rural areas by implementing projects that will improve the financial sustainability of hospitals and allow for increased access to care in rural communities. These projects focus on financial and operational improvement, quality improvement, telehealth, and workforce development in hospitals in the in the rural counties and parishes of the Delta region. The DSIP provides funding to support critical access hospitals, small rural hospitals (inpatient prospective payment system facilities with up to 100 beds) in the Delta region that have





# Where and How to Find Funding Grants.gov

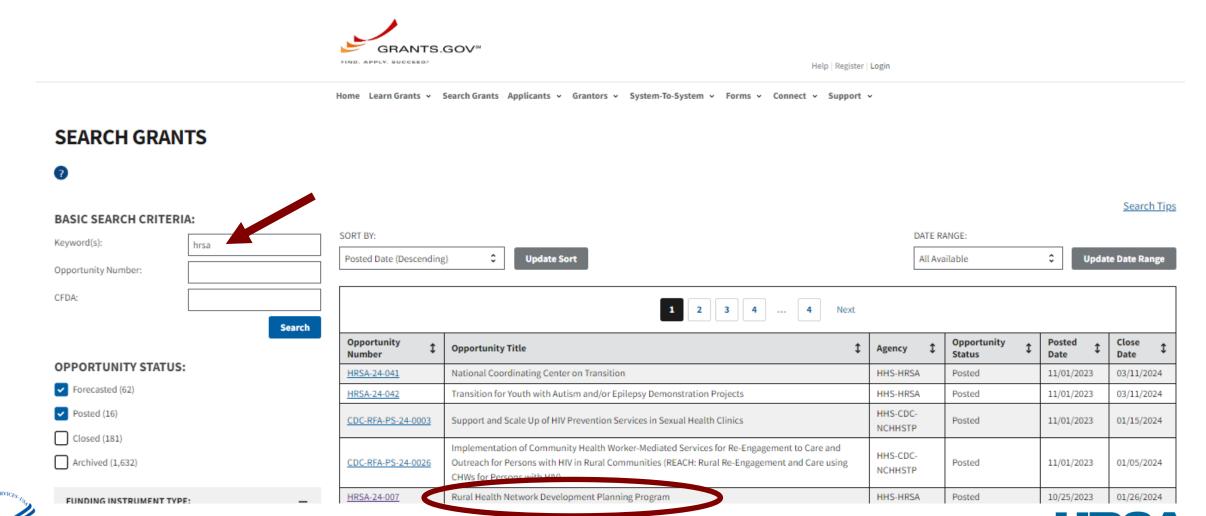




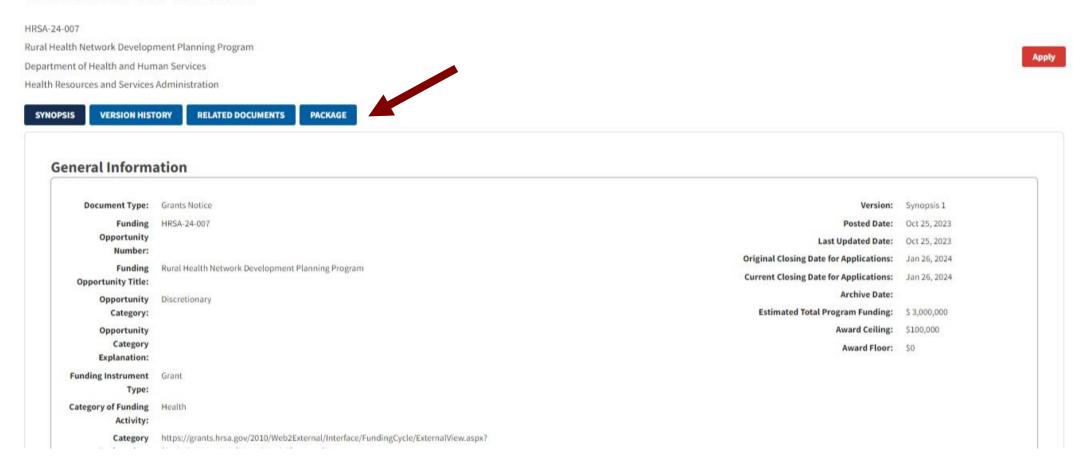


## Where and How to Find Funding

## **Navigating Grants.gov**



#### VIEW GRANT OPPORTUNITY







#### VIEW GRANT OPPORTUNITY

HRSA-24-007

Rural Health Network Development Planning Program

Department of Health and Human Services

Health Resources and Services Administration

SYNOPSIS

**VERSION HISTORY** 

RELATED DOCUMENTS

PACKAGE

#### **Select Grant Opportunity Package**

#### PLEASE READ BEFORE APPLYING!

If you view and complete your application package using Grants.gov downloadable PDF forms, you MUST have Adobe Reader installed. You may receive a validation error using incompatible versions of Adobe Reader. To prevent a validation error, it is now recommended you uninstall any earlier versions of Adobe Reader and install the latest compatible version of Adobe Reader. If more than one person is working on the PDF forms, ALL applicants must be using the same Adobe Reader version. Click for more information on Adobe Reader Compatibility.

#### Opportunity Package(s) Currently Available for this Funding Opportunity:

CFDA	Competition ID	Competition Title	Opportunity Package ID	Opening Date	Closing Date	Actions	
93.912	HRSA-24-007	Rural Health Network Development Planning Program	PKG00283606	Oct 25, 2023	Jan 26, 2024	Preview	<u>oply</u>





#### **Opportunity Package Details**

Agency Contact Information: Contact Nkem Osian at (301)443-2751 or email nosian@hrsa.gov

Who Can Apply: Organization Applicants

#### PACKAGE FORMS: **Download Instructions** Mandatory Forms Optional Forms (Click to Preview) (Click to Preview) Application for Federal Assistance (SF-424) [V4.0] Attachments [V1.2] Project/Performance Site Location(s) [V4.0] Project Narrative Attachment Form [V1.2] Grants.gov Lobbying Form [V1.1] Disclosure of Lobbying Activities (SF-LLL) [V2.0] Budget Narrative Attachment Form [V1.2] Budget Information for Non-Construction Programs (SF-424A) [V1.0] Key Contacts [V2.0] Project Abstract Summary [V2.0]

Close





#### VIEW GRANT OPPORTUNITY

HRSA-24-007

Rural Health Network Development Planning Program

Department of Health and Human Services

Health Resources and Services Administration



SYNOPSIS

**VERSION HISTORY** 

RELATED DOCUMENTS

PACKAGE

Click on the following file link(s) to download the related document(s):

File Description	File	Last Updated Date/Time	File Size
▼ Folder: Full Announcement - HRSA-24-007	HRSA-24-007-Full Announcement - HRSA-24-007.zip	Oct 31, 2023 07:59:16 AM EDT	488.1 KB





## Where and How to Find Funding Navigating Grants.gov – Manage Subscriptions



Help Register Login



- Manage Subscriptions
  - Newsletter Archive
- Social Media

#### MANAGE SUBSCRIPTIONS

Customize your Grants.gov opportunity subscriptions, including expanded criteria for saved searches and the ability to view and manage existing subscriptions. To subscribe to Grants.gov email notifications, users must first create a Grants.gov account. Don't worry - the account registration process is quick and easy.





# Where and How to Find Funding Navigating Grants.gov – Workspace

- Workspace is a shared, online environment where members of a grant team may simultaneously access and edit different webforms within an application.
- For each NOFO, you can create individual instances of a workspace.





Watch the <u>How to Create a</u> Grants.gov Workspace video!





# Reading a Notice of Funding Opportunity (NOFO) What's Inside?

U.S. Department of Health and Human Services



#### NOTICE OF FUNDING OPPORTUNITY

Fiscal Year 2024
Federal Office of Rural Health Policy
Community-Based Division

Rural Health Network Development Planning Program
Funding Opportunity Number: HRSA-24-007
Funding Opportunity Type(s): New
Assistance Listing Number: 93.912

Application Due Date: January 26, 2024

Ensure your SAM.gov and Grants.gov registrations and passwords are current immediately!

We will not approve deadline extensions for lack of registration.

Registration in all systems may take up to 1 month to complete.

Issuance Date: October 25, 2023

Modified on 10/31/2023 to update Grants.gov Links on Page 4.

Nkem Osian
Public Health Analyst, Federal Office of Rural Health Policy
Call: 301-443-2751
Email: nosian@hrsa.gov

See Section VII for a complete list of agency contacts.

- Explains available funding, application, and eligibility information
- Contains information applicants need to know to apply for funding
- Includes program history, regulations, and HRSA contact information





# Reading a Notice of Funding Opportunity (NOFO) What's Inside?, continued

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- Program Funding Opportunity Description
- Award Information
- Eligibility Information
- Application and Submission Information
- Application Review Information
- Award Administration Information
- Agency Contacts
- Other Information





## Reading a Notice of Funding Opportunity (NOFO) Executive Summary

Serves as a summary to potential applicants about the funding opportunity. It usually comprises the following:

- Name of Program/Title
- Funding Opportunity Number
- Application Due Date
- Purpose and Objectives
- Eligible Applicants
- Available Funding
- Number of Awards
- Cost Sharing/Match Requirement
- Project Period
- Agency Contacts

#### SUMMARY

Funding Opportunity Title:	Rural Health Network Development Planning
	Program
Funding Opportunity Number:	HRSA-24-007
Assistance Listing Number:	93.912
Due Date for Applications:	January 26, 2024
Purpose:	The Health Resources and Services Administration (HRSA) is accepting applications for the fiscal year (FY) 2024 Rural Health Network Development Planning Program. The purpose of this program is to promote the planning and development of integrated health care networks to address the following legislative aims: (i) achieve efficiencies; (ii) expand access to, coordinate, and improve the quality of basic health care services and associated health outcomes; and (iii) strengthen the rural health care system as a whole.
Program Objective(s):	At the conclusion of the grant program, network partners will be able to accomplish the following Network Planning Program goals: achieve efficiencies, increase access to care and coordination, and strengthen the rural health care system.
Eligible Applicants:	To be eligible to receive a grant under this notice of funding opportunity, an entity –  (A) Shall be a domestic public or private, non-profit, or for-profit entity with demonstrated experience serving, or the capacity to serve, rural underserved populations;





# Reading a Notice of Funding Opportunity (NOFO) Application and Submission Information

#### 1. Address to Request Application Package

We **require** you to apply online through <u>Grants.gov</u>. Use the SF-424 workspace application package associated with this notice of funding opportunity (NOFO). Follow these directions: <u>How to Apply for Grants</u>. If you choose to submit using an alternative online method, see <u>Applicant System-to-System</u>.

Note: Grants.gov calls the NOFO "Instructions."

Select "Subscribe" and enter your email address for HRSA-24-007 to receive emails about changes, clarifications, or instances where we republish the NOFO. You will also be notified by email of documents we place in the RELATED DOCUMENTS tab that may

affect the NOFO and your application. You're responsible for re relates to this NOFO.

#### 2. Content and Form of Application Submission

#### **Application Format Requirements**

Submit your information as the *Application Guide* and this program **Do so in English and budget figures expressed in U.S. dollar Completeness Checklist in the** *Application Guide* **to help you.** 

#### Application Page Limit

The total number of pages that count toward the page limit shal **pages** when we print them. We will not review any pages that e Using the pages within the page limit, HRSA will determine eliging Eligibility Information of the NOFO.

Narrative Section	Review Criteria
Introduction	Criterion 1: NEED
Organizational Information	Criterion 5: RESOURCES/CAPABILITIES
Need	Criterion 1: NEED
Approach	Criterion 2: RESPONSE
Work Plan	Criterion 4: IMPACT
Resolution of Challenges	Criterion 2: RESPONSE
Evaluation and Technical Support	Criterion 3: EVALUATIVE MEASURES
Capacity	Criterion 5: RESOURCES/CAPABILITIES
Budget Narrative	Criterion 6: SUPPORT REQUESTED





# Reading a Notice of Funding Opportunity (NOFO) Application Review

- Addresses the criteria that agency will use to evaluate applications.
- Includes the merit and other review criteria that evaluators will use to judge applications, including any statutory, regulatory, or other preferences (e.g., minority status or Native American tribal preferences) that will be applied in the review process.

Five review criteria are used to review and rank DSIP applications. Below are descriptions of the review criteria and their scoring points.

Criterion 1: NEED (30 points) Corresponds to Section IV's Need

#### Community and Hospital Demographics (15 points)

- The extent to which the application clearly identifies the health care structure and systems of the applicant community.
- The extent to which the application clearly identifies the health care needs of the service area using demographic data from reliable and recent data sources.
- The extent to which the application clearly identifies the target population(s) to be serviced, including any rural underserved communities and those who suffer from poorer health outcomes, health disparities, and other inequalities.

#### Hospital Improvement Opportunities (15 points)

- The extent to which the application discusses recent technical assistance received from external subject matter experts or consultants
- The extent to which the application discusses the resulting recommendations for areas of improvement.

Criterion 2: RESPONSE (20 points) - Correst

#### 2. Review and Selection Process

The objective review process provides an objective evaluation of applications to the individuals responsible for making award decisions. The highest ranked applications receive consideration for award within available funding ranges. HRSA may also consider assessment of risk and the other pre-award activities described in Section 3 below. See Section 5.3 of HRSA's <u>SF-424 Application Guide for more details</u>. In addition to the ranking based on merit criteria, HRSA approving officials will apply other factors (e.g., geographical location and proof of prior TA) described below in selecting applications for award.





# Reading a Notice of Funding Opportunity (NOFO) SF-424 Application Guide

- Notice of Funding Opportunity Companion Guide
  - Detailed instructions to help applicants prepare and submit applications

Check it out for yourself!

U.S. Department of Health and Human Services



#### **SF-424 Application Guide**

A guide developed and maintained by HRSA for preparing and submitting applications through Grants.gov to HRSA using the SF-424 Workspace Application Package

> Use with HRSA notices of funding opportunities (NOFOs) that specify use of the SF-424 Workspace Application Package

> > Updated February 4, 2022





## **HRSA Review Process**

## **Key Steps**

- The central review office is the Division of Independent Review (DIR).
- Applications are reviewed by an Objective Review Committee (ORC).
- The ORC Panel is comprised of independent qualified Reviewers.
- The ORC is responsible for evaluating and rating eligible applications in response to the NOFO.





#### **HRSA Review Process**

## Key Steps, continued

# KEY STAGES TO THE HRSA APPLICATION PROCESS



Submit your application before the

For most competitive Notice of Funding Opportunities (NOFOs), you will submit your application through Grants.gov.

Early submission may help us alert your organization of potential application or system-related issues.

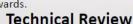
Application
Submission & Receipt



Did your application clearly address the NOFO criteria?

Subject matter experts (SMEs) will review your application, rank it based on NOFO criteria, and send their recommendations to program officials responsible for making final award recommendations.

If your application undergoes a technical review, we will provide you a summary of strengths, weaknesses and comments after we make awards.





Visit How to Apply for a Grant for more information:

https://www.hrsa.gov/grants/apply/index.html

Resources

#### Screening Application

Is your application eligible, complete, and responsive?



Your application will undergo a screening review for completeness, eligibility, responsiveness, and timeliness per the NOFO.

If we determine your application is ineligible, incomplete, non-responsive, or late, it will not undergo technical review nor will we consider it for funding.



### Award Determination

We make final decisions on or before the program start date.

Using input from the technical review, we determine which applications will receive funding.

For applications recommended for funding, we ensure compliance with HRSA program requirements, including financial viability.

We then make a final decision on funding.

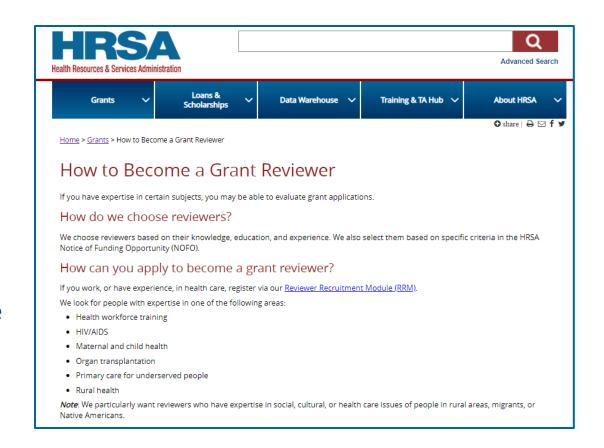






# HRSA Review Process Become a Grant Reviewer!

- We need reviewers to be a part of ORC panels
- Learn more about the grants process
- HRSA has multiple grant program reviews each year
- You must register to be a reviewer
  - https://www.hrsa.gov/grants/reviewers
  - Let us know when you are in the database (so we can select you!)
- Indicate your specialties in the background information (indicate rural!)







# **Application Tips and Common Mistakes The Five "R's"**

## **Submitting Strong Applications**

Do the **Research** 

**Recruit** a

Team

**Respond** to the Guidance

**Review** the Application

**Revise** it as needed





# **Application Tips and Common Mistakes The Five "R's" – Do the Research**

- Learn about the grant program
- Study projects that have been awarded in the past
- Ensure you understand the application requirements
- Consider your organization's capacity (i.e., staffing, fiscal infrastructure, etc.)
- Evaluate the time-cost benefit of applying for the funding opportunity
- Ask yourself if your organization can commit to the potential project





# **Application Tips and Common Mistakes The Five "R's" – Recruit a Team**

- Internal Team
  - Help draft the application
  - Talk with colleagues and partners
  - Provide honest feedback
  - Have knowledge of your organization
- Consortium/Network Members
  - Determine the roles and participation levels
  - Obtain written commitments (i.e. MOUs)
  - Consider overall network structure





# **Application Tips and Common Mistakes The Five "R's" – Respond to the Guidance**

- Use clear and concise language that is easy to read
- Stay focused on the project activities
- Avoid jargon and acronyms
- Describe gaps in current services
- Do not assume reviewers' knowledge of your area/program
- Use current data sources





# **Application Tips and Common Mistakes**The Five "R's" – Review your Application, Revise it as Needed

#### Ask yourself:

- Have I responded to all sections of the NOFO?
- Have I included all required attachments and completed all forms requested?
- Am I applying to the correct funding opportunity number?
- Does my proposed project address the program purpose as specified in the NOFO?
- Does my organization have the technical expertise, the personnel, and the financial capacity to handle this proposed project?



# **Application Tips and Common Mistakes Top 10 Tips for Applicants, 1**

### 1. Start preparing the application early.

- Time is needed to:
  - Ensure registration
  - Assemble team
  - Review materials
  - Outreach to funder
  - Participate in Technical Assistance calls/webinars
  - Respond to the NOFO
  - Submit before the deadline





## Application Tips and Common Mistakes Top 10 Tips for Applicants, 2 – 3

### 2. Follow the instructions in the NOFO carefully.

- All information should be placed in the order requested.
- A careful and ordered response is key because it:
  - Allows an applicant ease of review before submission; and
  - Eliminates the possibility of Reviewers having to look for information or possibly overlooking information.

### 3. Keep your audience in mind.

- Reviewers cannot include outside information and will review what is in your proposal.
- Responses should speak to the program requirements.
- Assume nothing and keep the review criteria in mind.





## Application Tips and Common Mistakes Top 10 Tips for Applicants, 4 – 5

### 4. Be brief, concise, and clear.

### 5. Be organized and logical.

- Applications that fail to project a complete and thorough thought process run the risk of receiving low scores during the review process.
- Completeness is key in thought as well as required attachments.





# **Application Tips and Common Mistakes Top 10 Tips for Applicants, 6**

# 6. Show evidence of fiscal stability and sound fiscal management.

- Review your internal fiscal operations.
- Do you have the capacity to handle federal funds?
- Cite past experiences where and when possible.
- Where does your organization sit financially after the project is completed?
- What percentage of your annual operating revenue would be the potential award?





## Application Tips and Common Mistakes Top 10 Tips for Applicants, 7 – 8

#### 7. Pay attention to technical details.

- Top Grants.gov Failures:
  - SAM.gov Expirations
  - File Type Associations

#### 8. Be careful in the use of attachments.

- Do not use attachments for information required in the narrative.
- Cross reference tables and attachments to the appropriate section of the application.
- Upload required forms in the proper order.





# **Application Tips and Common Mistakes Top 10 Tips for Applicants, 9 – 10**

- 9. Print out and carefully proofread and review your electronic application to ensure accuracy and completion.
- 10. Submit all information at the same time.





# **Application Tips and Common Mistakes Common Mistakes**

- Not registered with Grants.gov
- Expired SAM registration
- Application is rejected for errors and applicant did not leave enough time to correct before the deadline
- Rejection email is in spam folder
- AOR is not approved by E-Biz Point of Contact
- AOR is not available to submit the application
- Applying to the wrong announcement number
- Application exceeds page limits





#### **Contact Information**



Suzanne Snyder, MSW
Public Health Analyst
Hospital State Division
ssnyder1@hrsa.gov
301-443-0178





## **Questions?**







#### **Connect with HRSA**

Learn more about our agency at:

www.HRSA.gov

Rural Health Questions? Email us at <a href="RuralPolicy@HRSA.gov">RuralPolicy@HRSA.gov</a>



**FOLLOW US:** 







## **Appendix A: Funding Opportunity Forecast**





## **FORHP Funding Opportunity Forecast**

(Pending Appropriations)

	FY 2024	FY 2025	FY 2026
RCORP-Overdose Response	NOFO Available Fall 2023 Project Start Date: 9/1/2024		
Rural Health Care Services Outreach		NOFO Available TBD Project Start Date: 5/1/2025	
RCORP-Psychostimulant Support	NOFO Available Winter 2023 Project Start Date: 9/1/2024		
Rural Health Network Development Planning	NOFO <u>Available NOW!</u> Project Start Date: 7/1/2024	NOFO Available TBD Project Start Date: 7/1/2025	NOFO Available TBD Project Start Date: 7/1/2026
Small Health Care Provider Quality Improvement			NOFO Available TBD Project Start Date: 8/1/2026
Rural Residency Planning and Development Grants	NOFO Available Fall 2023 Project Start Date: 8/1/2024		
Rural Maternity and Obstetrics Management Strategies		NOFO Available Winter 2024 Project Start Date: 9/1/2025	
<b>حاا</b> ر			INSA

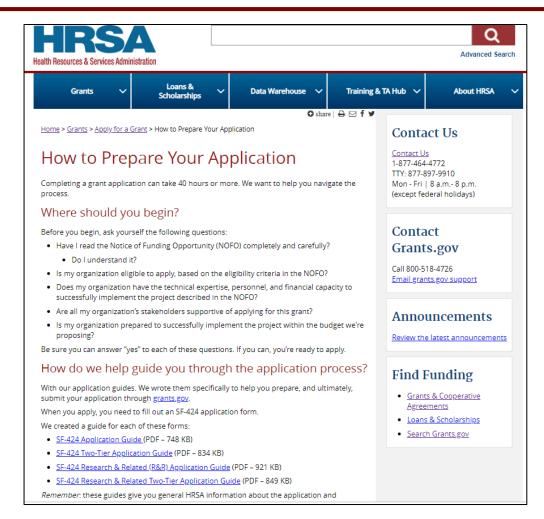
# Appendix B: Additional Resources





#### **HRSA Grant Technical Assistance Resources**

- HRSA Grants Technical Assistance (TA) Webpage http://www.hrsa.gov/grants/apply/
- One-stop-shop for potential applicants on how to apply for HRSA Federal assistance.
- Applicants will find valuable information on how to apply for HRSA grants, including webcasts, videos, and other technical assistance guidance and a wealth of other relevant and useful information and links tailored to HRSA-specific process and requirements.







## HRSA Grant Technical Assistance Resources, continued

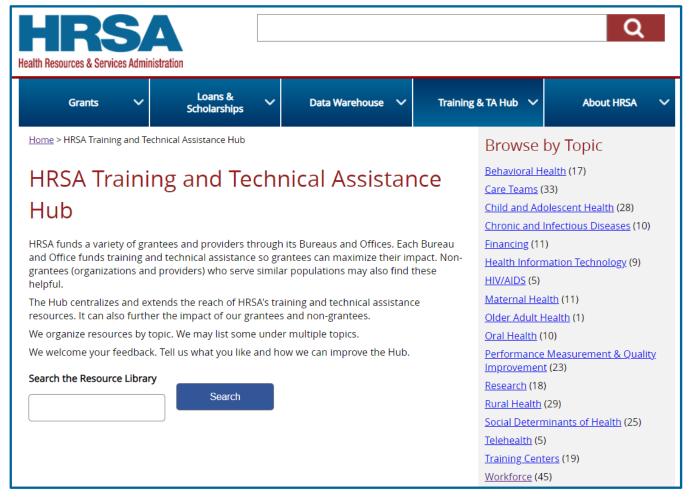




http://data.hrsa.gov



## HRSA Grant Technical Assistance Resources, concluded







#### **HRSA Grant Resources**

- Grants Policy Update
- Effectively Managing Your Grants
- Grant Budgeting
- Understanding and Managing your Award
- Changes in Financial Reporting and Payment Management
   System Updates
- Healthy Workforce Resiliency
- Answers to Common EHB Questions
- HRSA IEA- Connecting and Supporting HRSA Grantees
- A Healthy Single Audit
- Improving the Federal Grants Experience
- Improving the Health of Underserved Populations
- Promoting Effective Communication in Healthcare



Presented as a Web Series



https://www.hrsa.gov/grants/manage-your-grant/training/workshops



# **Questions or Comments**





# **Post-Polling Questions**

I am \_\_\_ in my understanding of the federal grant application process, from searching for a federal grant to submitting a successful application.

I am \_\_\_ that I will apply the knowledge gained from this educational training to help leverage federal resources within my rural community.



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